



PegaWorldiNspire

# Pega Solutions Built By Google: How Google Built Their Solid Foundation To Scale Quickly Across Alphabet

**Shaena Heintz**

Director, Google Cloud

**Kendall Lin**

TPgM, Google



# Introduction



**Shaena Heintz**

Director, Google Cloud

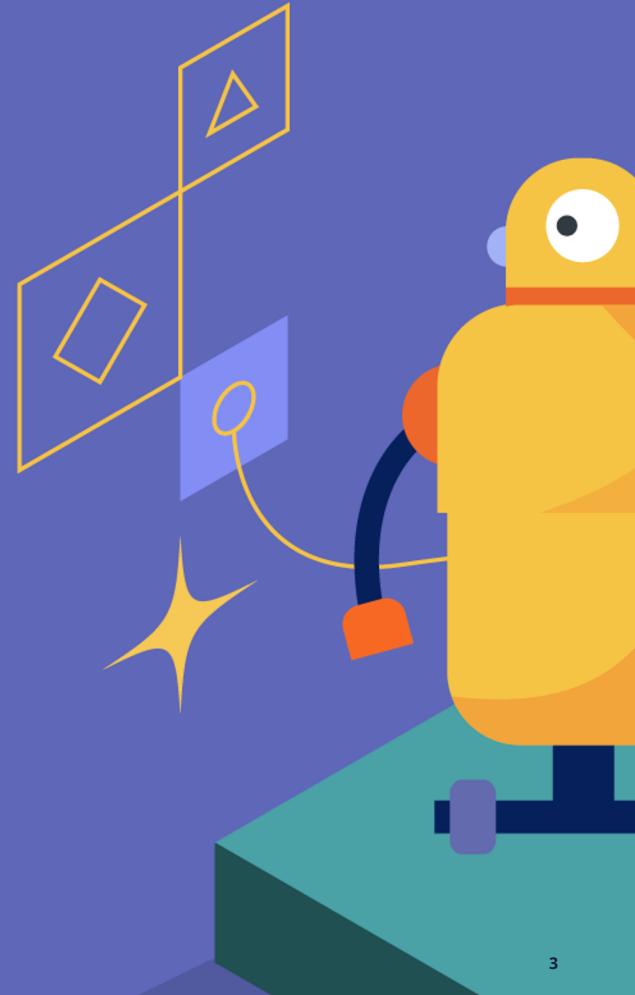


**Kendall Lin**

Technical Program Manager, Google CorpEng  
Journey Orchestration Lead

# Agenda

- Introduction
  - Pega / GCP announcement
- A Passion for process
- Journey orchestration's... journey!
  - Origin story
  - Transformation
  - Looking to the future
- Q & A



# A passion for process



# Journey Orchestration Mission



**“Empower Googlers to measurably accelerate transformation to best serve our customers”**

## Our Values:

- **Trusted partner**
- **Safety & security**
- **Time to value**
- **Scalability**



Kendall  
Lin

- Tpgm and Team Lead in Thornton, CO
- Googler since Jan 2019
- “BG”: SWE (3 yrs), Process Architecture & Automation (15 yrs)
- Spent 3 months in 2012 traveling ATW



Bartłomiej  
Czechowski

- Tpgm in Dublin, Ireland
- Googler since Oct 2014
- “BG”: Photonic Network Engineer (3yrs), TPM Telecom Presales and Migrations (7yrs)
- Still can't play the guitar



Andy  
Kiepe

- PGM in Thornton, CO
- Googler since Nov 2018
- “BG”: Systems implementation and analytics consulting
- Auditioned for American Ninja Warrior (not selected :-)



Hemanth  
Tammareddi

- Tpgm in Sunnyvale, CA
- Googler since Mar 2022
- “BG”: QA (1.5yrs), SWE/AE(10), TPM (2), Startups (3)
- Blockchain and Web3 expert!



# Journey Orchestration's... journey!



“The biggest challenge for Journey Orchestration at Google is getting users to trust a third-party platform to automate business-critical workflows across the enterprise.”

- Kendall Lin, TPgM



# Act I

## Origin Story

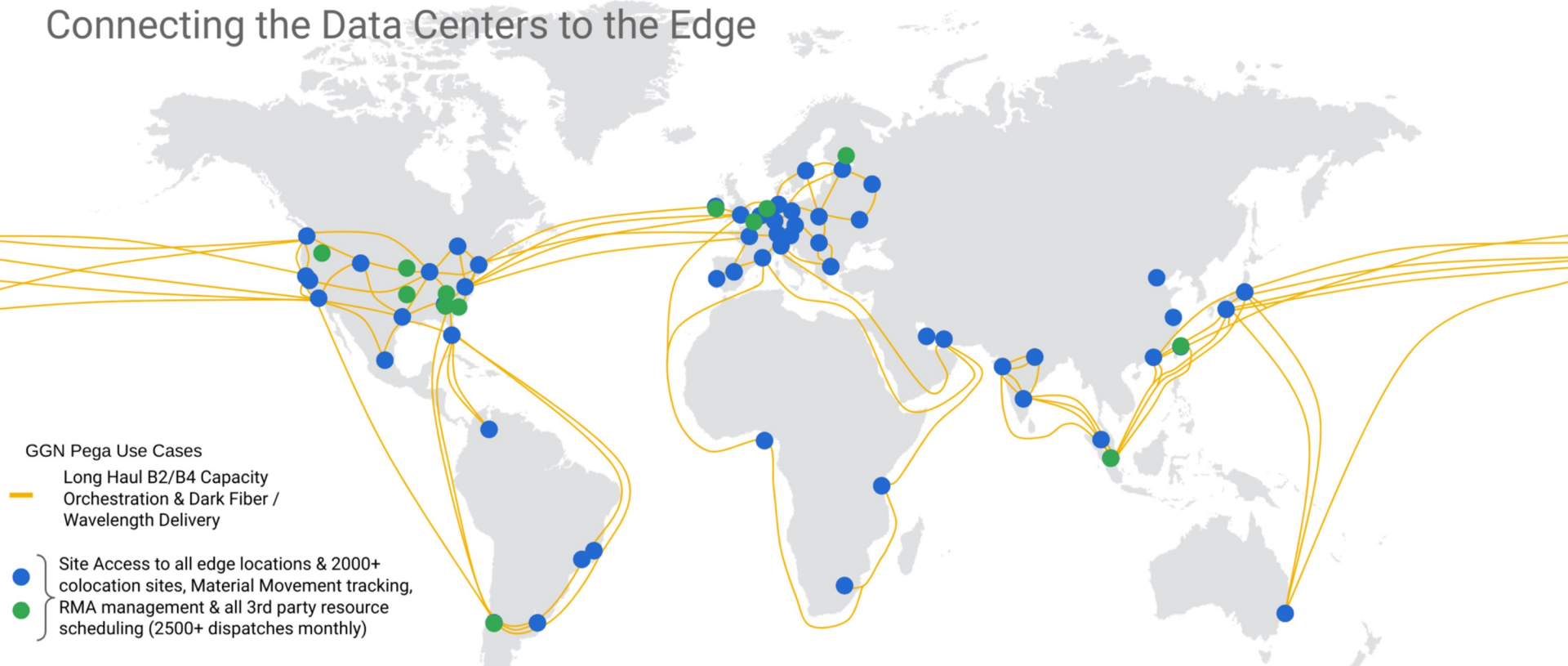




# In the Beginning...2018

## Google Global Networks Pega Use Case

Connecting the Data Centers to the Edge



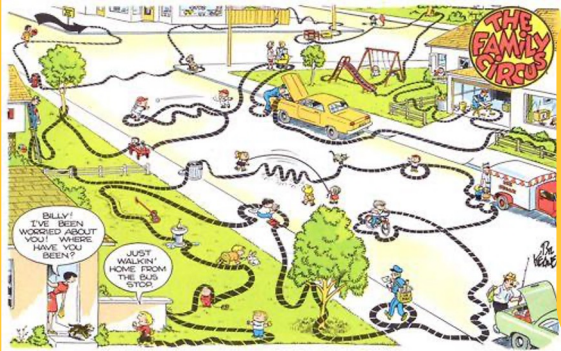
# Who, What, and the Challenge?



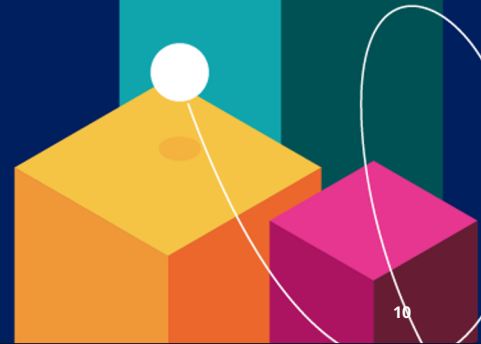
**NetDeploy business operations (NDO)**



**Measure, analyze, design, and build for field services & repair**



- **Dynamic decisioning**
- **Global and regional variations**
- **Internal and external integration requirements and challenges**
- **Lack of dedicated Engineering / Development resources**



# Results

## Process Optimization & Digitization Impacts -

BLEND

Priority



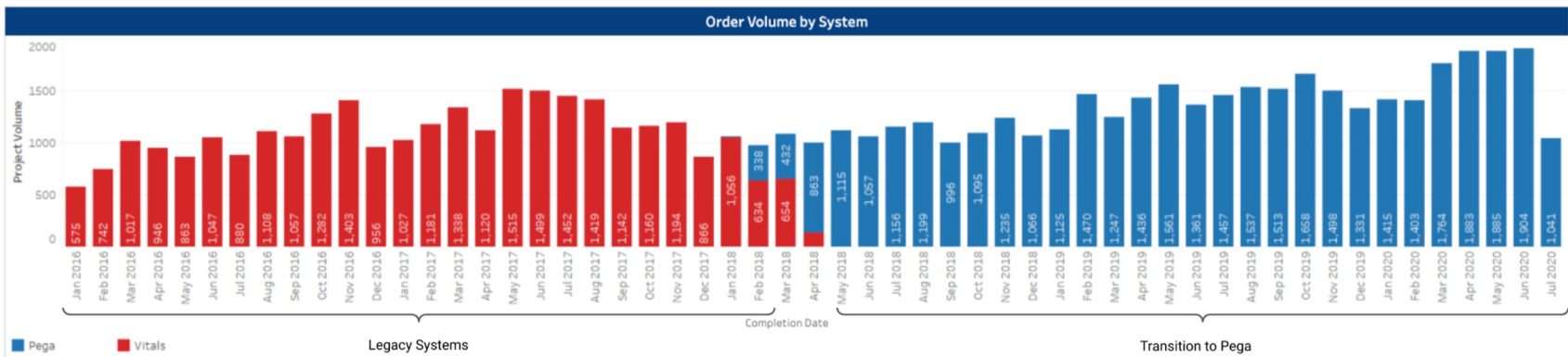
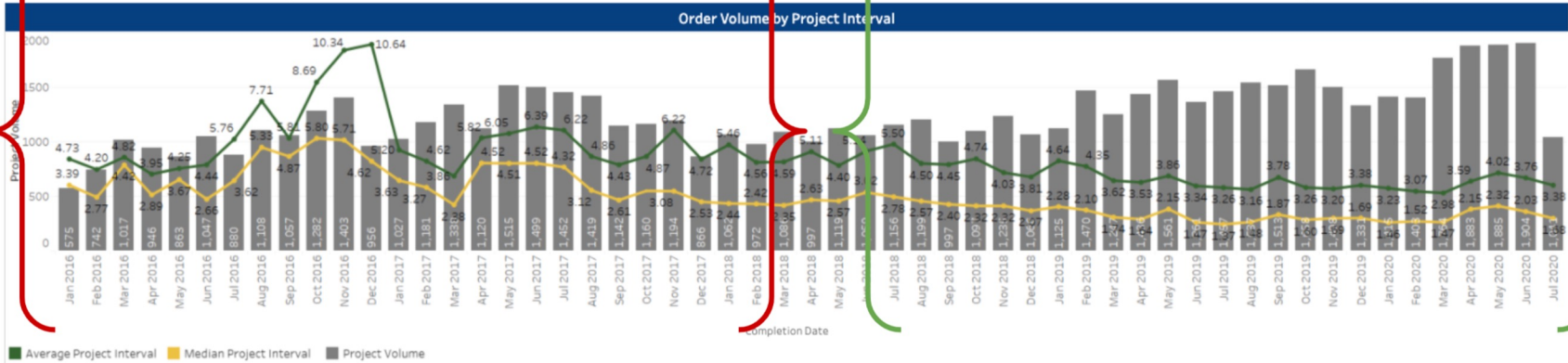
State



Trend

Highly variable performance varied SLO performance & significantly impacted by volume shifts indicating out of control process is highly dependent on manual operators


Post launch we see a smoothing of performance that now adheres to SLO and performance continues to improve even as volume increases and manual toil is removed as integrations deploy



# Google Global Network Impact: 2018 to Present

>100K


Annual case volume,  
supporting ~4k+ Google  
Network sites worldwide



**Deployed 17 unique  
case flows across 5  
distinct business  
applications**


90%

Reduction in end-to-end  
processing time for Network  
Site Access



75%

Automation of vendor portal  
interactions via Pega Robotic  
Process Automation



57%

Reduction in repair process  
delays



# Act II

## Transformation



“The biggest challenge for Journey Orchestration at Google is getting users to trust a third-party platform to automate business-critical workflows across the enterprise.”

- Kendall Lin, TPgM

- SWE resource motivation & incentives
- UI/UX requirements
- Security, privacy, accessibility
- Integrations, integrations, integrations...



2021

- Journey orchestration team is formed
- BPA and Pega solutions to alphabet

- Launch of mountaineering
- Pega App Store

- Process analysis and design
- Reporting and analytics

2022

- New infrastructure
- Full 24 / 7 support

- Privacy
- Security
- Accessibility:

“Compliance by default”

- Google material design UX



## “The most ‘Googley’ Third-Party Platform @ Google”

- Google Workspace integration (Docs, Sheets, Slides, Calendar) along with a growing number (8 +) of internal systems
- Pega is Google Security, Privacy, and Accessibility compliant
- Pega’s out-of-the-box UI has been skinned with Google Material Design to create uniquely Googley user journeys
- Business Rules Engine capable of triggering and automating “headless” or non-human-centric processes





# Act III

## Looking to the Future



# The Journey Ahead

- Google Kubernetes (GKE)
- New Platform capabilities
- Machine learning and process mining
- Generative AI
- Externalization of Google workflow access



# Q & A with Kendall



# Thanks for attending!





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