



Insurance Transformation Simplified:

Zurich Santander's Journey from Traditional to Digital

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Agenda

An intro to Zurich Santander

The challenge & the journey with Pega

Solution architecture overview

Business results

Case study: Carnival floods

Lessons learned

Q&A





Zurich Santander Brazil At a Glance



11%

Total insurance market share in Brazil 9.5M

Customers served across seven business lines

4th

Largest bancassurance distribution in Brazil

- Formed in 2011, largest ZS geo operation
- \$6.6B BRL GWP covering 14.9M policies
- 350 Brazilian employees
- Business lines- Life, A&H, Homeowners, SMEs, Credit Related, Pension and Dental

In one month, Zurich Santander Brazil ...

- Processes > 1.1M quotes through its physical and mobile channels
- Issues > 1M credit related policies and > 100K Life, A&H, SMEs and Homeowners policies
- Receives > 11K claims notices
- Answers >140K calls in its contact center



From Traditional to Digital

Goals

- Full control and real time monitoring of claims processing
- Flexibility and agility to setup fast track processes
- Leverage autonomy and convenience for customers

Challenges

- Dependency on IT Santander team to implement process changes and launch new products
- Integrate with external legacy systems without APIs
- Manage activities with third party regulators as part of claims processes





Zurich Santander's Journey with Pega Z ZURICH & Santander



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Wave 1

△ Claims

- End-to-end orchestration
- Customer-centric digitized channels
- Management and transparency of thirdparty processors
- Flexible and nimble process improvements

Wave 2.1

🎨 Product Mgmt.

- Unified approach to manage the entire product life cycle
- Improve time-to-market for new products
- Simplified product suite
- Customizable products to address different customer needs

Wave 2.2

Quotation

- Flexible approach to handle segments across all channels
- Personalized pricing
- Advanced analytics to monitor and adjust pricing effectiveness

Wave 3

Digital Back-office 🦹



- · Orchestrate back-office process and integrate with legacy systems
- Maximize process
- reduce process times and operating costs
- Work-in-progress

Architecture Overview

Some key points from Zurich Santander Architecture



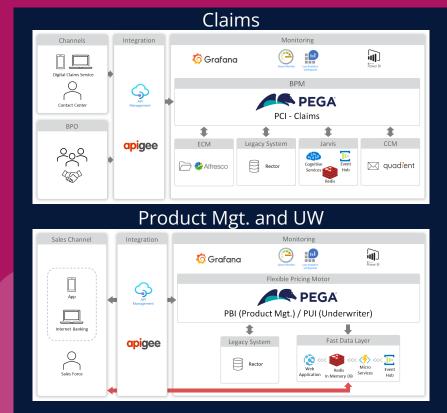
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Decoupling process from our legacy systems

Event Driven architecture

Cognitive Services and In Memory database for faster processes

Streaming API giving more efficient integrations



Results Achieved

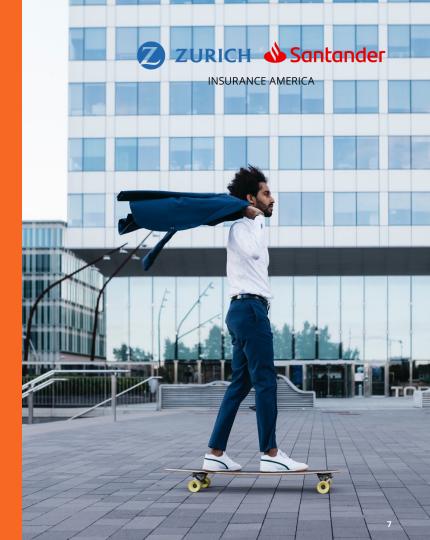
65% Clients migrated to digital claims service ('20-'23)

30% Reduction in claims time to payment ('20-'23)

20pt Increase in claims T-NPS ('20-'23)

50% Reduction in time to market for new products

80% Efficiency gain in product model



Case Study: Pega's low-code platform helps Zurich Santander navigate a catastrophic storm

- Feb '23, two weeks before Carnival, predictions of torrential rain (100mm/day)
- ZS sends SMS three days out to customers with alerts and pro-active guidance
- Within 24 hours of storm, new claims workflow deployed, new SMS w/ guidance for those inside event area (7,200 customers)
- Real-time monitoring of new claims in affected region to ID priorities / assistance
- Thanks to warnings and coordination with local government & services, only 88 claims registered with payout at \$1.1M



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SANTANDER: NATALIA,

identificamos que ha previsao de chuvas fortes em sua regiao entre

hoje e amanha, mas lembre-se que

RESIDENCIAL. Se precisar solicitar

(capitais e regiões metropolitanas)

uma assistencia preventiva ou informar um sinistro, acesse o app Santander ou ligue 4004 3535

ou 0800 702 3535 (demais

Top 5 Lessons Learned

- Partnership between IT and the business coupled with executive alignment is essential throughout the program lifecycle
- Complete process testing including w/ third parties
- Prioritize continuous improvement with a business value and customer centric driven culture
- Monitoring and controlling process is essential before you make any significant system changes
- Change is inevitable so anticipate and pro-actively communicate KPI led expectations





Q&A



