

Citi Modernizes the Forbearance Process to Work Smarter with Increased Controls

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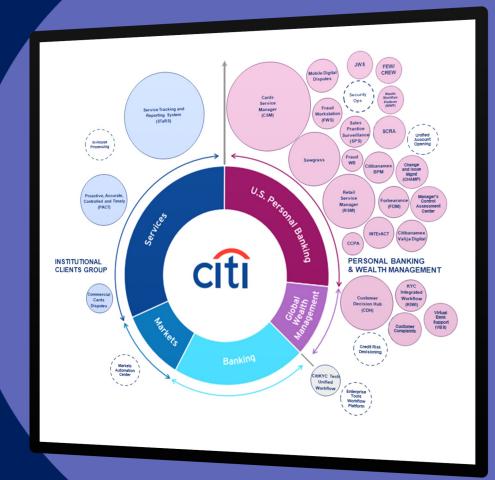
## **Overview of Citi**

Citi is a preeminent banking partner for institutions with cross-border needs, a global leader in wealth management and a valued personal bank in its home market of the United States.

Citi does business in nearly 160 countries and jurisdictions, providing corporations, governments, investors, institutions, and individuals with a broad range of financial products and services.

## Citi & Pega Partnership

- For nearly 40 years Citigroup has relied on Pega to automate and centralize the servicing of its personal banking customers and institutional clients
- Over the last two years the US Personal Bank has implemented several new applications on Pega, including the launch of Pega Customer Decision Hub (CDH) in support of the US Personal Bank's digital customers
- The list continues to grow







# Citi Collections Forbearance and Deferral

- Project scope: Citi Branded and Retail Services Credit Cards
- We handle thousands of cases each year, driven by:
  - Personal life events
  - Economic changes
  - Natural disasters
- Citi's forbearance and deferment offerings are also tightly monitored and controlled with numerous backend processes

## **Challenges with Existing Model**

End to End Process
Fragmented

Business Process Impacts

Batch Processing

**Aging Architecture** 

Collaboration between sub-systems not explicitly managed

Changes to one process impacts another

Limited Customer Experience & Processing

Reactive Business Model and Supporting Systems



#### The Solution

#### **Operational Excellence**

- Omni Channel Experience for agent and customer channels
- Modernize tech stack
- Enhance Risk Reporting
- Shorten time to market
- Configurable scheduler
- Reconciliation of actions taken across ecosystem



# **Business Process Management**

- Workflow Automation
- Realtime Activity Dashboards
- Real time Surround Updates
- Case view & Audit trail

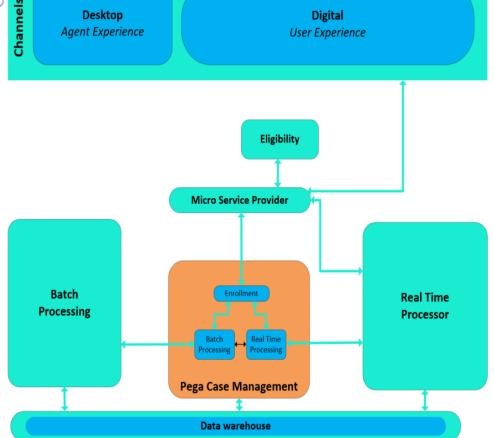
## **Controls & Management**

- Enhance Controls & Analytics
- Data Governance & Management
- Integration retry framework



## Solution Architecture

- Drive operational efficiency & simplification
- Integration of Citi internal applications with Pega case management
- Business rules consolidated into (3) core areas: Eligibility (strategy), Enrollment and Lifecycle (internal micro-service & Pega)
- Centralized data repository
- Real time read/update accessibility with surrounds
- Consistent omni-channel customer experience



# **Program Execution**



#### **Execution Model LEADERSHIP ENTERPRISE COMMUNITIES/COE COMPETENCY CENTER Business Sponsor & Stakeholders Enterprise** Architect **Technology Business** Release **Product Owners Evangelist Evangelist** Mgmt **Database** Infrastructure or Cloud **Lead System Test Lead DevOps Project Leads Lead Business** Architect **Architect DEV TEAM(S)** Performance **Business Analysts/SMEs** Security

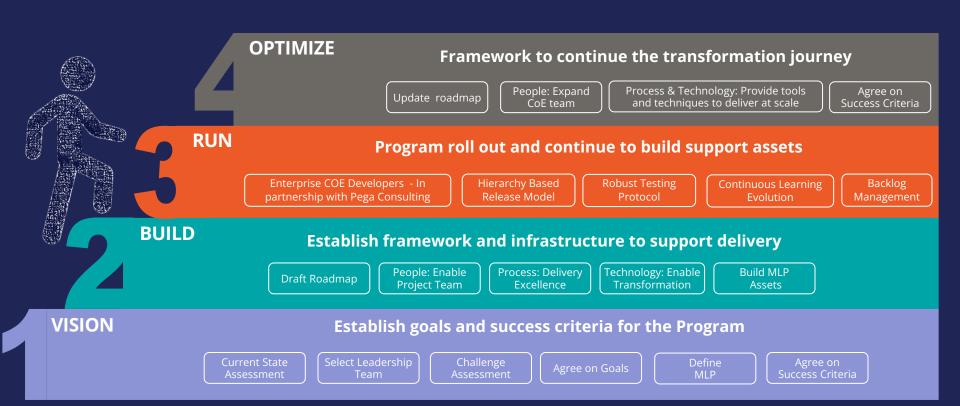
**Scrum Master** 

**LBAs** 

**SBAs** 

QAs

## **Program Journey**



## **Program Result**



## **Program Results - Future Adaptation**



#### PLATFORM IMPROVEMENT

Built an omni-channel Case backbone integrated with systems and centralized rule logic

**Phase 1:** Manage The Case



#### **REPORTING & DATA EFFECTIVENESS**

#### Phase 3: Make Great Decisions

Leveraged advanced analytics to enhance reporting and allow for control automation



#### INCREASED EFFICIENCY

Real time enrollment processing increased processing efficiency and decreases batch dependency

**Phase 2:** Speed to Market

#### Phase 4: Scale and Reuse

Ability to expand the solution to additional product lines and geographies



**REDUCTION IN COSTS** 

# Future Ideation & Application

#### **Automation is our key focus:**

- Enhance, reinforce and strengthen our existing data model through automation opportunities
- Create greater efficiencies in front line servicing
- Tech stack reduction through integration opportunities
- Streamline contingent servicing functions to bolster the customer experience



