

# L'Agence Nationale de l'Habitat (National agency for housing)

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### What is Anah?

- Anah is an operator that distributes state grant for housing renovation of the private residential sector in France, historically focused on modest audiences
- This public agency, created in 1971, is under the supervision of four ministries:







## Key figures & key points before 2019

**70.000 - 100.000** state grants /

year in average focused on housing renovation

Decentralized ways of state grant distribution

No direct contact with citizens (final user)

## Boosting home energy renovation of private housing: a leverage to address the climate change and a top priority of the French Government

### **37** million housing in France (1)

- ≈ 17% of greenhouse gas emissions in France from housing stock (2)
- 4,8 million of houses with important energy leak which are one of the main preoccupation of the Government (3)

### Top priority of the **French Government**



Split of the budget of the French Economic Recovery Plan (post Covid crisis, billion euros): (1)

- **□ 30 B€** ecology & energy transition
  - > of which 2 B€ focused on private housing energy renovation
- **□** 34 **B€** competitiveness of enterprises
- **□** 36 **B**€ cohesion of the territories

- Plan de Relance

# French Government created a new financial State grant to contribute to housing renovation: MaPrimeRénov'

"Greater for my home, greater for the planet"

Anah is the operator for this new financial state grant



**2020 - 150 000 renovated housing 2021 - 650 000 renovated <u>housing</u>** 

A **simpler**, **fairer**, **better-performing** state grant to help **increase** the energy renovation of private housing

Fully delivered through digital channel

An efficient operating model to achieve response to citizen within 15 days with a strong level of quality service



## The challenges of MaPrimeRénov' program (1/2)

Reminder: key figures & key points before 2019

Objectives for 2021-2022 (set by the Government)

Capgemini and PEGA support in order to reach all the objectives

Legacy IS and operating model were not adapted to the new boosting service



Build and launch of a new service & website in 8 months



Design and deliver a front and back PEGA plateform on an agile at scale method

70.000-100.000 grants delivered / year in average over 2014-2018 period



150 000 to 650 000 Grants delivered / year



Design new processes and a robust technology

Decentralized ways of state grant distribution



Centralized method of delivery



Design and roll out organization and skills reinforcement

No direct contact with citizens



**Direct contact with citizens** 



Structure omnichannel interaction approach

## The challenges of MaPrimeRénov' program (2/2)

#### Planning the implementation of the program

6 major journeys "GO live" / production in 18 months only



## Two major challenges in 2022

## Improvement and stability of the platform MaPrimeRénov'

- Context of new functionalities implementation to improve both user and instructors experience
- Short periods of unavailability of the platform at the beginning of the service, for both users as well as back office instructors
- Strong responsiveness from the team to get the service going again and not stop files delivery and instruction

## Satisfaction of the public service audience

89%

satisfaction in Dec. 2021\*

What are people most satisfied about?





#### 86%

The time between the submission and the approval of the state grant



#### 85%

The amount of the state grant



#### 84%

The time between the sending of invoices and the transfer of the state grant

## An Anah / Capgemini / PEGA partnership to reach French Government ambition

A strong end-to-end commitment capacity of Capgemini partner since the beginning of the project

#### **Consulting support**



- Strategic framing
- Support to the organization & the financial state grant deployment

#### including

#### **Design / deployment**

- Brand creation
- Proxy Product Ownership / product Management
- Customer care strategy & operational support
- Deployment support





Editor & partner for the technical solution

Capgemini

PEGA Center of Excellence

#### Portal & back-office development

- Capgemini/Anah project team in Agile
- Platform architecture design / PEGA modules vision
- Developments on PEGA
- Security & performance tests
- Testing and maintenance

# Anah-Capgemini-PEGA leadership team during the 2020-2021 period (1/2)



**Valérie Mancret-Taylor** 

CEO at Anah



**Grégoire Frèrejacques** 

Deputy CEO at Anah



**Vincent Perrault** 

Lab Innovation Manager at Anah



**Alain Brossais** 

Strategic direction of territorial relations Manager at Anah



**Céline Deconinck** 

Information systems and digital innovation Manager at Anah

# Anah-Capgemini-PEGA leadership team during the 2020-2021 period (2/2)



**Angélique Lallouet** 

Executive Director BU Public & Services Capgemini France



**Augustin Bordes** 

Vice President Capgemini Invent. Account manager for ANAH



**Vincent Scherhag** 

Directeur Secteur Public at Pegasystems



Pierre de Chauliac

Practice Director head of operations at Pegasystems



**Alexandre Dos Reis** 

Director at frog Part of Capgemini Invent.

Program steering and team transversal coordination



**David Marx** 

Manager at Capgemini Invent.

Business & process leader



**Aurélia Noël** 

Engagement manager at Capgemini.

EM for the SAFe Train delivery



**Alphonse Vivanloc** 

PEGA senior solution architect at Capgemini.

Architect lead for the program

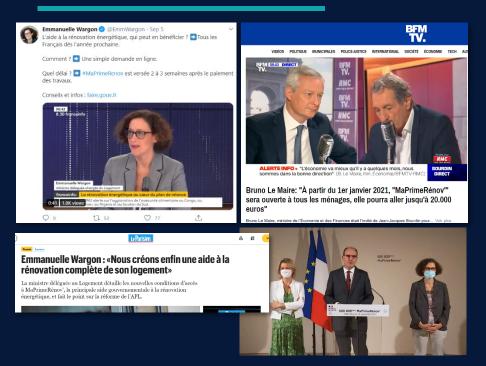


**Muriel Ricca** 

Solutions Consulting Manager at Pegasystems

### MaPrimeRénov', an undisputable success

### An important press coverage of MaPrimeRénov' success



#### **Key success factors**

- A strong support from ministers and managing director of Anah
- A strong agility and capacity to overdeliver over time at Anah
- A strong expertise, responsiveness and commitment from key partners of Anah: Capgemini & PEGA

To be continued...

