

Pegasystems Investor Presentation Q3 2020
10/28/20



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Pega Overview





Change the way the world builds software to create unprecedented business outcomes in **customer engagement** and **operational excellence**

Digital Transformation

Build for Change®



Leading Digital Transformation

Customer Engagement

Pega Customer Decision Hub™ Pega Customer Service™ **Pega Sales Automation™**





Founded: 1983 **HQ:** Cambridge, MA Over 5,700 staff

Intelligent Automation

Pega Robotic Automation™ Pega Platform™

\$995M

Trailing 12 Months Revenue

75%

Subscription Revenue as % of Total

21%

ACV Growth

55%

Pega Cloud Revenue Growth













HM Revenue & Customs



















OCBC Bank

























Every day, Pega powers...

MILLIONS

of automated processes

BILLIONS

of customer interactions

TRILLIONS

of dollars of business

If you've driven a car, used your credit card, called a company for service, opened an account, applied for a loan, accepted an offer, flown on an airplane, paid a bill, submitted a claim, or countless other things you do in your day...

...you've interacted with Pega.



















































Key Investment Highlights

- Rapidly growing enterprise software company, with a view towards a \$50B+
 digital transformation market opportunity
- Large enterprise client base in key verticals: financial services, insurance, telecommunications, health care, manufacturing, and public sector
- A proven technology leader in customer engagement and intelligent automation
- Mission critical to our clients
- Transition to a **subscription business model** underway
- Strong business driving to Rule of 40 effectiveness

Solution Overview



What are the Business Problems We Solve?

Pega drives better business outcomes by...



Making Decisions

Delivering 1:1 customer engagement powered by *real-time*, *omni-channel AI*



Getting work done

Making customer and employeefacing processes more efficient through end-to-end automation & robotics



...and very often we do both

For example, in the context of **Customer Service** or **KYC/CLM**, when customer interactions involve processing work to resolve a request.

Pega Infinity™

1:1 Customer Engagement Customer Service Intelligent Automation





REAL-TIME, OMNI-CHANNEL AI



AUTOMATION & ROBOTICS



MICROJOURNEY-CENTRIC RAPID DELIVERY



SITUATIONAL LAYER CAKE™



SOFTWARE THAT WRITES YOUR SOFTWARE



CLOUD CHOICE

Industry-leading technology

Start fast and scale

PEGA DX ARCHITECTURE™

Future proof your investment



Customer engagement



Challengers Contenders Performers Leaders Strongy Counted Contenders Weaker strategy Weaker strategy FORRESTER

Real-time decisions & AI



End-to-end work management



Unified architecture for digital transformation

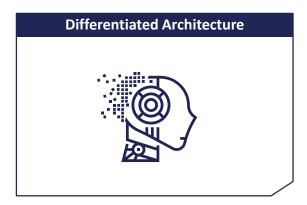
"The highest reference customer rating for customer usability. The best ability to build, maintain, and change complex cases. The highest overall product satisfaction ratings."

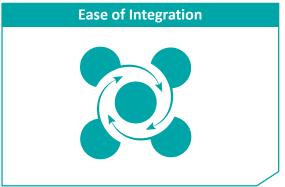
Gartner.

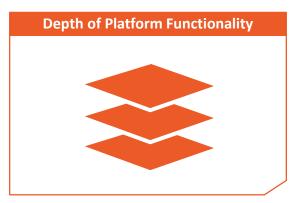
Business Overview



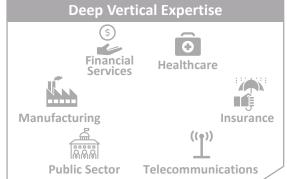
Why Pega Wins

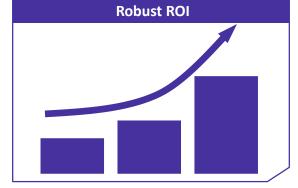












Selling High-Value Use Cases to Some of the World's Largest Companies

Buyer



Robert
Chief
Customer
Officer

Offering



1:1 Customer Engagement

Value Proposition

Maximize top-line growth with a centralized, realtime Al-powered customer decision hub that delivers next-best-actions at every customer interaction, across various channels.



Teresa
SVP, Customer
Service



Customer Service **Reduce cost and streamline service** experiences for customers and employees with a state-of-the-art customer service application and out-of-the-box, industry-specific microjourneys.



Chen **SVP**, **Operations**



Intelligent Automation Make customer and employee-facing processes more efficient through intelligent automation powered by end-to-end robotics and case management.

How Do Our Clients Drive Value Using Pega?



Client

Illustrative Use Case

Impact and Result



Retain customers

https://www.pega.com/customers/cba-marketing

 50 million next best action conversations delivered across 18 channels

+12 lead in NPS over the competition



Customer Service



Inquire into account info

https://www.pega.com/customers/american-express

- Tripled customer satisfaction
- Increased cardmember spend by 10%
- Lowered card attrition 4x



Streamline processes & reduce costs

https://www.pega.com/customers/siemens

- Reduced process cycle time by 60%
- 65% decrease in customer onboarding time
- 80% of common business processes standardized





Financial Details



Financial Highlights

Massive Market Opportunity

Transition to Cloud Underway

High Growth, Recurring Revenue Model

Scale to Drive Margin Expansion



Pursuing a Massive Market Opportunity in Platform & CRM

Complementary to Other Major Players **FY 23** \$80B+ FY 19 \$50B+ **CRM remains BOTH the largest** and fastest growing enterprise application software category, according to Gartner*



Transition to Cloud Underway

From...

Perpetual

Less Predictable

Lagging Growth & Margins



To...

Recurring

More Predictable

Rule of 40

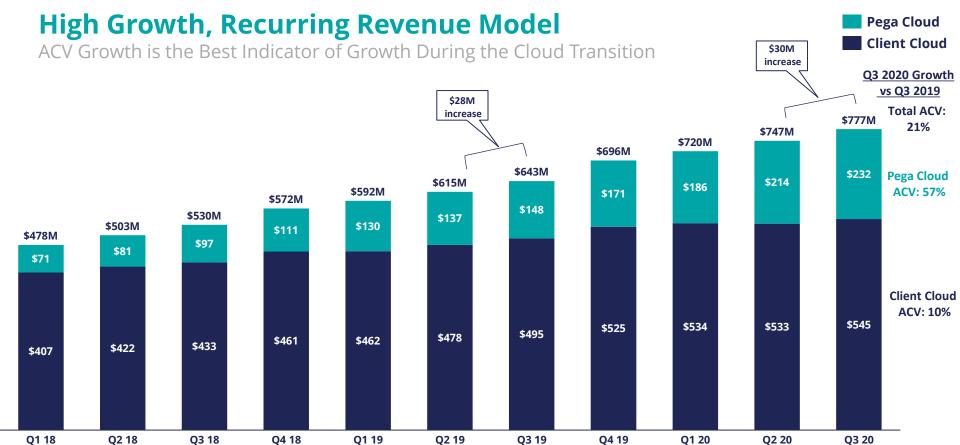
2017

CLOUD TRANSITION TIMELINE

2022







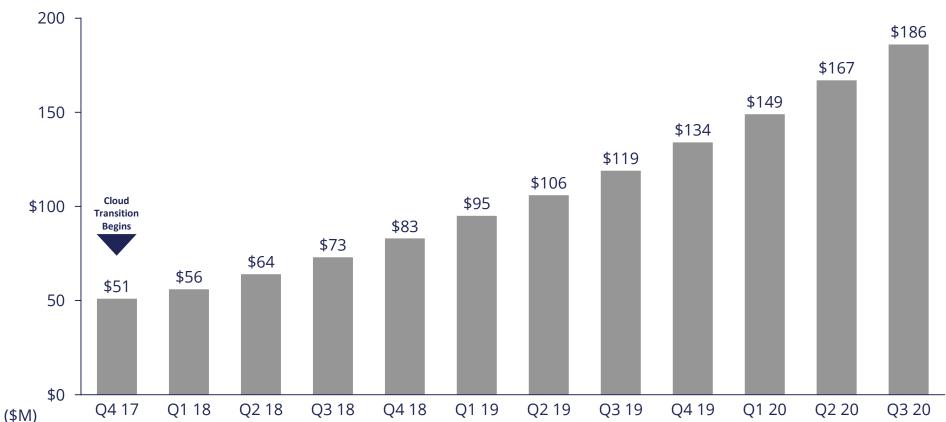
ACV represents the annualized value of our active contracts as of the measurement date. The contact's total value is divided by its duration in years to calculate ACV for term license and Pega Cloud contracts. Maintenance revenue for the quarter then ended is multiplied by four to calculate ACV for maintenance. Client Cloud ACV is composed of maintenance ACV and ACV from term license contracts. We believe the presentation of ACV on a constant currency basis enhances the understanding of our results, as it provides visibility into the impact of changes in foreign currency exchange rates, which are outside of our control. All periods show reflect foreign currency exchange rates as of September 30, 2020.

∠ PEGA

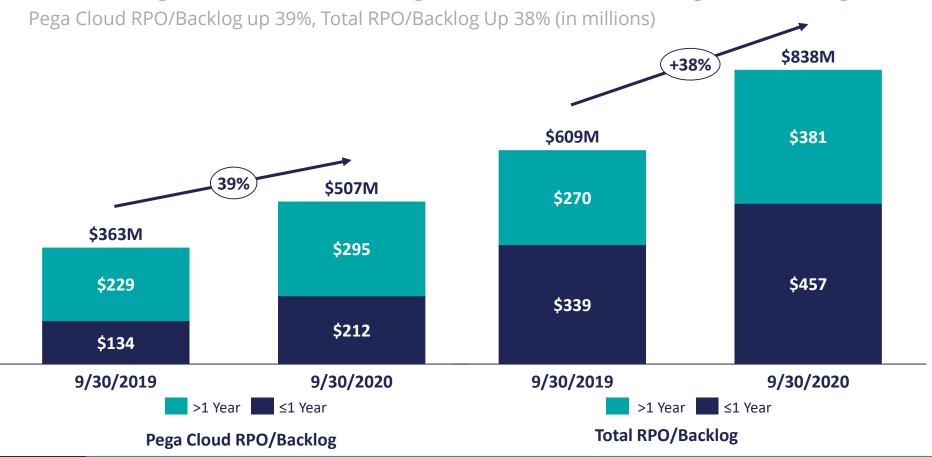
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Fastest Growing Revenue Stream is Pega Cloud

Trailing 12 Months Pega GAAP Cloud Revenue Increased by 125% since Q4 2018



Remaining Performance Obligation (RPO) / Backlog is Growing





What Does this All Mean?

Strive to build a growing, recurring business to drive increased value

Sustain higher growth

Through transition to recurring

To drive shareholder value

With a view towards:

- Capitalizing on high-growth markets
- Driving ACV growth

Balancing growth & margin

- Continuing our technology leadership
 Leveraging Cloud Choice differentiation
 "Rule of 40"
- Increasing sales capacity



